

Scheme Summary

Project Title	Gainshare Capacity Funding
Date of Business Justification Submission	11 February 2022
Scheme Location / Address	West Yorkshire
Applicant Organisation	West Yorkshire Combined Authority
Type of Organisation	Local Authority
Other Delivery Partners and Roles	Bradford Council – Delivery partner Calderdale Council – Delivery partner Kirklees Council – Delivery partner Leeds City Council – Delivery partner Wakefield Council – Delivery partner

Main Funding Programme	Single Investment Fund
Sub Funding Programme (if applicable)	Gainshare
Project cost stated at Activity 1	Not applicable
Development cost allocated at Activity 1	Not applicable
Funding Applied from the Combined Authority	£11,400,000
Other public sector funding amounts and sources	It is expected that Council Services may add their own resources to the £1,890,000 they are requesting, as required, and where further need has been identified. However, at this stage it is not possible to quantify what this will equate to over the three-year delivery period.
Private sector funding amounts and sources	Not applicable
Percentage split of cost for all funding sources	Not applicable

Scheme Description

Capacity funding for the Combined Authority and Local Authorities to support capacity issues and enable pipeline development work to be undertaken, against the West Yorkshire Investment strategy six Investment Priorities. The scheme will be funded from the Single Investment Fund (SIF).

The scheme will allow for the capacity of the five Local Authorities and Combined Authority to be increased and enhanced at speed to allow swift recruitment to the new posts and funding to undertake some of the other complimentary workstreams including the development, planning, modelling and design of wider area interventions to unlock development sites, the promotion of cycling and walking and a shift from private cars to sustainable transport (bus, train, cycling and walking) public transport.

Business Case Summary

Strategic Case

The capacity funding is across all six investment priority (IP) areas set out in the WYIS, with each IP having a number of identified priority project / programme areas that are the focus for intervention over the next three years. It is intended over the medium term, that a pipeline of overarching programmes / projects for each investment priority will be developed across the region.

Each Local Authority and the Combined Authority has provided details of how they would use their share of the £11,400,000 over the three-year period and demonstrates how the funding will contribute to progressing each of the Investment Priorities of the WYIS, ensuring that it is complimentary to existing programmes, strategies, existing resources and adds value.

As the capacity funding supports all six IPs it also supports the majority of the Mayor's pledges:

- Create 1,000 well paid, skilled jobs for young people
- Prioritise skills and training to ensure everyone in West Yorkshire has the skills they need to secure work
- Support local businesses and be a champion for our regional economy
- Lead a Creative New Deal to ensure our creative industries are part of the broader recovery strategy
- Appoint an Inclusivity Champion to work to ensure that the region's recovery benefits us all
- Put keeping women and girls safe at the heart of my policing plan
- Build 5000 sustainable homes including council houses and affordable homes
- Tackle the climate emergency and protect our environment.

The capacity funding supports IP4 – Tackling the Climate Emergency and is at the heart of the SIF and WYIS as a key investment priority and the Local Authorities and Combined Authority have considered and will continue to consider climate impacts.

Inclusive growth is also core within the Investment Priorities of the West Yorkshire Investment Strategy to ensure everyone benefits from the investments made across the region. As such, the schemes brought forward will be assessed to ensure they have considered the inclusive growth implications.

Reducing inequality is a cross cutting theme within the Investment Priorities of the WYIS to ensure that investments made across the region support equality and Diversity. The Local Authorities and Combined Authority have considered how they intend to use their share of the capacity funding to reduce inequality.

Economic Case

Three options have been considered as part of the economic case. The preferred option is to radically improve capacity resources by increasing staffing in house as well as draw on external support as required which:

- Allows for the capacity of the five Local Authorities and Combined Authority to be increased and enhanced at speed to allow swift recruitment to the new posts and funding to undertake some of the other complimentary workstreams including the development, planning, modelling and design of wider area interventions to unlock development sites e.g., for affordable housing and/or commercial use including the promotion of cycling and walking (active travel), mode shift from private car to sustainable transport (bus, train, cycling and walking) and public transport integration helping to address the climate emergency and reduce inequalities.
- Helps strengthen strategic relationships with key stakeholders – including partnership work between the local authority partners and the Combined Authority to enhance strategy and policy development, fund additional technical consultancy, for example, to support design, planning applications and procurement of key infrastructure, as required.
- Helps improve local and regional propositions to attract external funding, which will allow for a comprehensive pipeline of projects in each Investment Priority to be developed and allow for all partners to be prepared with ready to go projects as and when funding opportunities arise.

Commercial Case

The proposed programme will result in the five Local Authorities and the Combined Authority producing pipelines of projects that will be ready for funding opportunities when they arise. It will also allow for better produced business cases which will meet market demand more effectively and that use the Single Investment Fund more efficiently.

Financial Case

The total ask is for £11,400,000, which is to be split between the five Local Authorities and the Combined Authority. The total was approved in principle by the Combined Authority on 3 February 2022. It was also agreed in principle that this amount is to be spent over the period 2022-23 – 2024-25 and is intended to be able to be used flexibly by the Authorities over this period.

Management Case

The programme will be governed through bi-annual status reports to the West Yorkshire Political Leadership Group, which is made up of the five West Yorkshire Council Leaders and the Mayor of West Yorkshire. In addition to this, an annual progress report will be presented to the Combined Authority to demonstrate the progress in supporting the delivery of the WYIS.

The Local Authorities and the Combined Authority have their own project management arrangements to manage the funding.